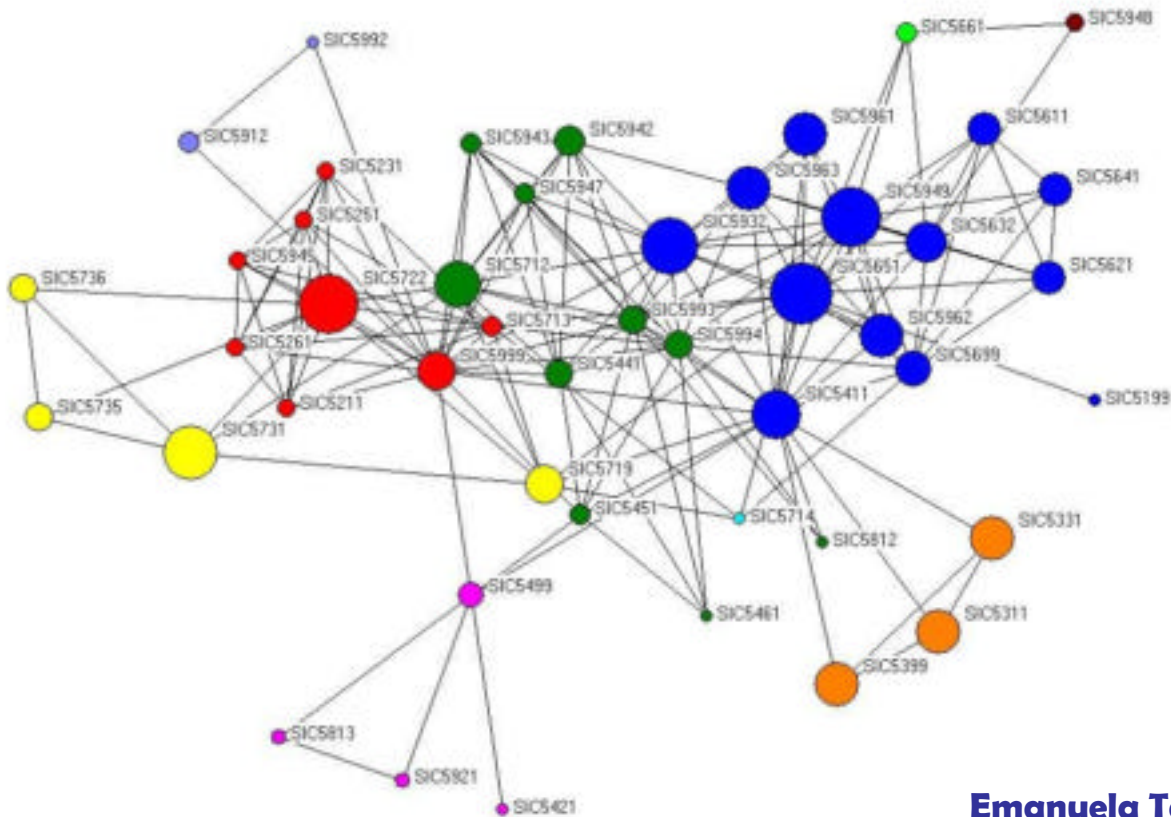


Clusters, Boundaries & Regional Development



Emanuela Todeva

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In pursuit of a long-term research agenda

- Clusters
 - **Business Networks**
 - **Strategic Alliances**
 - **Partnerships & Collaborative Relations in International Business Context**
- Cluster boundaries
- Cluster dynamics
- Strategic choices of firms, value chains, global commodity chains, foreign direct investment & its impact on economic development
- Network analysis and cluster methodologies
- Global commodity chains across regions and cluster specialisation

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Definition of Clusters

- E. Todeva (2006) – clusters are agglomerations of firms co-located in a geographic area, connected by *value-adding activities* and with access to benefits from *input/output markets, from infrastructure and from environmental coordination* via institutions and policies.

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Definition of Clusters

- OECD – Clustering is the tendency of vertically and horizontally integrated firms in related lines of business to concentrate geographically
- M. Porter (1998) – Geographically proximate groups of interconnected companies and associated institutions in a particular field, linked by commonalities and complementarities.
- Bergman & Feser (1999) - A group of business enterprises and non-business organisations for whom group membership is an important source of individual competitive advantage. Buyer-supplier relationships or common technologies, distribution channels or labour pool bind the cluster together.
- Reolandt & den Hertog (1999) – Networks of production of strongly interdependent firms, linked to each other in a value adding production chain. In some cases they encompass strategic alliances with universities, research institutes, knowledge-intensive business services, bridging institutions (i.e. consultants, brokers) and customers.

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Key Problems with Cluster Research

- Lack of common definition
- Lack of common methodology for identifying clusters and cluster boundaries
- Lack of methodology and/or procedure for verifying clusters or innovation in them
- Clusters are inherently different
- Conceptualising clusters as variation and selection environments for firms
- Every country/region has a unique cluster blend
- There is no ideal type of cluster
- Industrial clusters may transcend various geographic areas
- 'High-tech' clusters tend to be more global, 'Low-tech' clusters tend to have more complex and advanced innovation processes.

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Positioning of the Project

- DTI & Clustering of the UK Economy
- SEEDA & Regional Economic Development
- Porter & Sources of Competitiveness
- OECD & Sources of Innovation
- IMD – World Competitiveness Yearbook (*59 countries, incl. Catalonia, Bavaria, Ile-de-France, Rhone-Alps, Lombardy, 320 competitiveness criteria, incl. economic performance, government efficiency, business efficiency, infrastructure*)
- EU Innovation Scoreboard
- Porter – Cluster Meta-study (39 countries, 22 states in US, bibliography of studies + cluster template)
- Cluster Initiatives Greenbook (*260/500 cases*)

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The Cluster Project

Funding – SoM and UniS

Participants -

Donka Keskinova

Stages –

Building the database

Developing the cluster methodology

Cluster maps

Support to cluster research

Comparisons of clusters

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Database

- **Amadeus Business Database (September 2002, 5 mln. firms)**
- **SEE – 9 sub-regions, 182 cities, 187.418 firms**
- **Full registration details, Employment, Revenue, and Industries of operation for 2001 (US & UK SIC codes)**
- **Entire population of firms for the region US SIC codes for industries**
- **951 industries (by US SIC code)**
 - 12% of population have declared <1 UK SIC code (2-9)
 - 76% of population have declared <=2 US SIC codes
 - 12% of population have declared <=13 US SIC codes (55)
- **Total employment 3.159.302 (80% of the statistically registered actual employment for the region, declared by 7% of the population)**
- **Total revenue US\$ 676 bln. (declared by 30% of the population)**
- **Including all potential cluster members without any division between *traded*, *local* and *resource-based* agglomerations.**

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Existing Cluster Methodologies

- Employment location quotient (*Trend Business Research, 2001*)
- Input-output tables (*Feser & Bergman, 2000*)
- Interviews and questionnaire with experts (*Porter, Trend Business Research, Competitiveness Group*)
- **Multi-stage Cluster Methodology with Industry Data** (*Todeva & Keskinova, 2005*)

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Multi- stage Methodology with Industry Data for Cluster Mapping

- First stage - clustering with K-means method in SPSS 12.0 – at level 400 (120.350 firms in 83 independent clusters)
- Second stage – regrouping of 83 clusters according to their core SIC profile, exhibited in 100% of member firms
 - cluster labels of 23 clusters
- Third stage – K-means re-clustering of all remaining firms (small clusters (4.197 firms) at level 50, and ‘dirty’ clusters (18.756) at level 200
 - creation of new clusters and association of all new 3rd level clusters of firms
 - association of firms with only 1 SIC code (9.725 firms)
 - association of firms with only 3-digit Primary code (34.405 firms)
- Fourth stage - final clustering by K-means at level 50 and association of clusters where possible. All ultra-diversified firms with cluster centres in more than one cluster were grouped into the final cluster & labelled ‘ultra-diversified’
- Fifth stage - clustering of firms by UK SIC codes – led by the DTI methodology; divided the population in 2 groups – firms with 1 SIC code and firms with or more codes
 - K-means clustering at level 400 and frequency analysis
- Sixth stage – comparing clusters between the two methods – 91% overlap
 - Constructing new clusters in US for ‘Marine Technology’ and ‘Pharmaceuticals’; recombining ‘Business and Management Consulting Services’ with ‘Investment and Business Data Services’

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	US SIC	Total overlap	Total US firms	% overlap
1_Agriculture & Farming		1586	1767	90%
2_Food Processing, Beverages & Tobacco		973	1369	71%
3_Oil & Gas Extraction, Refining & Mining		301	355	85%
4_Construction		13271	14676	90%
5_Chemicals & Allied Products		820	1116	82%
6_Pharmaceuticals		230	285	93%
	Perfume & Toiletries	195		
7_Industrial Machinery, ICT Equipment & Metal Products		1332	5406	77%
	Industrial Machinery	983		
	ICT Electronic Equipment	1840		
8_Instrumentation		605	1027	59%
9_R&D		3677	3948	93%
10_Transport Equipment, Aircraft & Space Vehicles		138	356	39%
11_Marine Technologies Equipment & Services		536	586	91%
12_Motor Sport, Automotive Trade & Repair		3109	3437	90%
13_Furniture, Fixture & Wood Products		772	1254	62%
14_Miscellaneous Consumer Products		1648	2042	81%
15_Utilities		108	305	71%
	Environment Services	732		
16_Communication Services		1336	1540	87%
17_Software & Computer Services		23040	23989	96%
18_Publishing		2775	3013	92%
19_Finance & Insurance		1796	1912	94%
20_Real Estate		18459	18894	98%
21_Investment, Business & Management Consulting Services		35126	38406	91%
22_Transportation Services		3303	3583	92%
23_Trucking & Warehousing		346	425	81%
24_Wholesale Trade		4785	6113	78%
25_Retail		4714	6133	77%
26_Hotels & Restaurants		2705	3099	87%
27_Amusement & Recreation Services		4517	4988	91%
28_Health Services		1248	1473	85%
29_Miscellaneous Services		30165	30847	98%
30_Non-classified Establishments		4497	4700	96%
31_Ultra diversified		4	374	1%

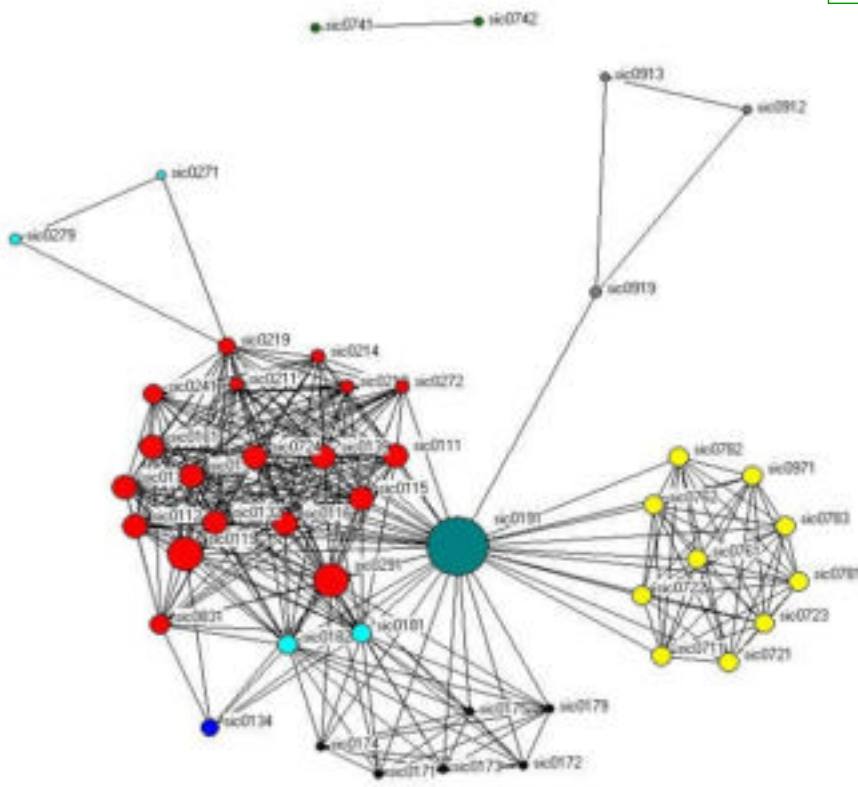
Methodology for Cluster Analysis

- Allocation of all firms in clusters demarcating clear cluster boundaries with clear cluster centres (i.e. core SIC codes framing the cluster membership)
- Analysis of relationships between industries and clusters (developing a 2-mode matrix and calculating chi^2 for network analysis with UCINET)
- Cluster maps containing the industry composition of clusters
- Analysis of relationships between clusters
- Analysis of relationships between clusters and regions

"AGRICULTURE & FARMING"

5% of ties (ties between industries, based on >27 firms)

N firms=1769
 % overlap with UK=77%
 employment 2001=104.396
 revenue 2001=3.745.991(thUS\$)



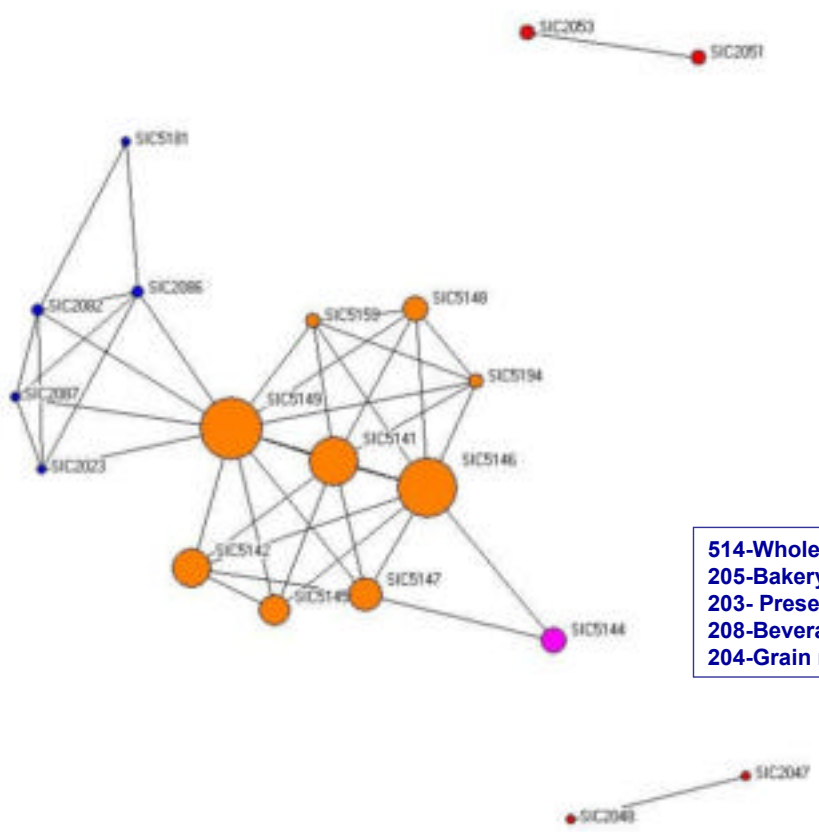
- 0191- General farms, primarily crop-71%
- 025 - Poultry & Eggs
- 027 – Animal Specialties
- 07 – Agricultural services
- 017 – Fruits & Tree nuts
- 011- Grains; 021- Live stock
- 074- Veterinary services
- 091- Commercial Fishing

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"FOOD PROCESSING, BEVERAGES & TOBACCO"

5% of ties (ties between industries, based on >27 firms)

N firms=1369
 % overlap with UK=50%
 employment 2001=180.974
 revenue 2002=th US\$ 30.919.034



- 514-Wholesale groceries & related products-40-50%
- 205-Bakery products
- 203- Preserved fruits & vegetables
- 208-Beverages
- 204-Grain mill products

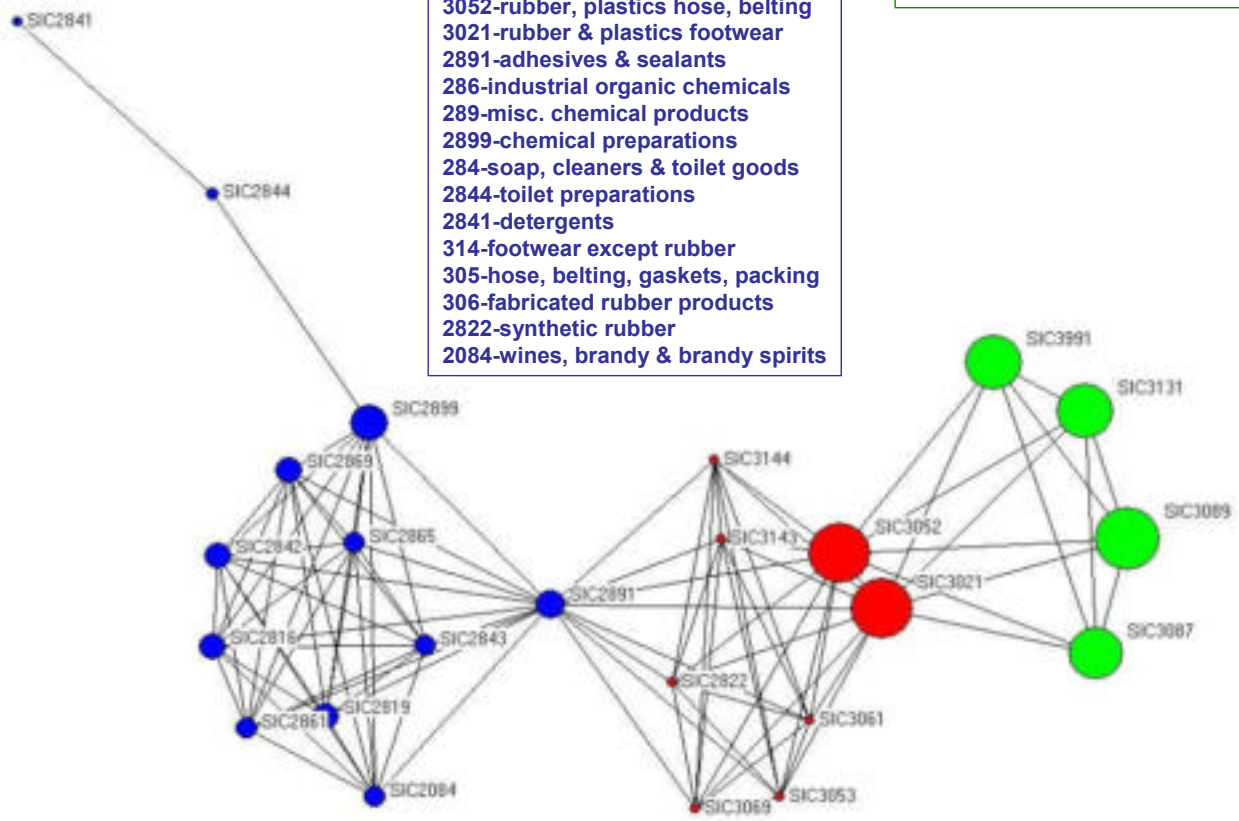
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"CHEMICALS & ALLIED PRODUCTS"

5% of ties (ties between SIC codes based on >54 firms)

N firms=1116 firms
 % overlap with UK=83%
 employment 2001=70.850
 revenue2001=thUS\$19.110.496

- 3052-rubber, plastics hose, belting
- 3021-rubber & plastics footwear
- 2891-adhesives & sealants
- 286-industrial organic chemicals
- 289-misc. chemical products
- 2899-chemical preparations
- 284-soap, cleaners & toilet goods
- 2844-toilet preparations
- 2841-detergents
- 314-footwear except rubber
- 305-hose, belting, gaskets, packing
- 306-fabricated rubber products
- 2822-synthetic rubber
- 2084-wines, brandy & brandy spirits



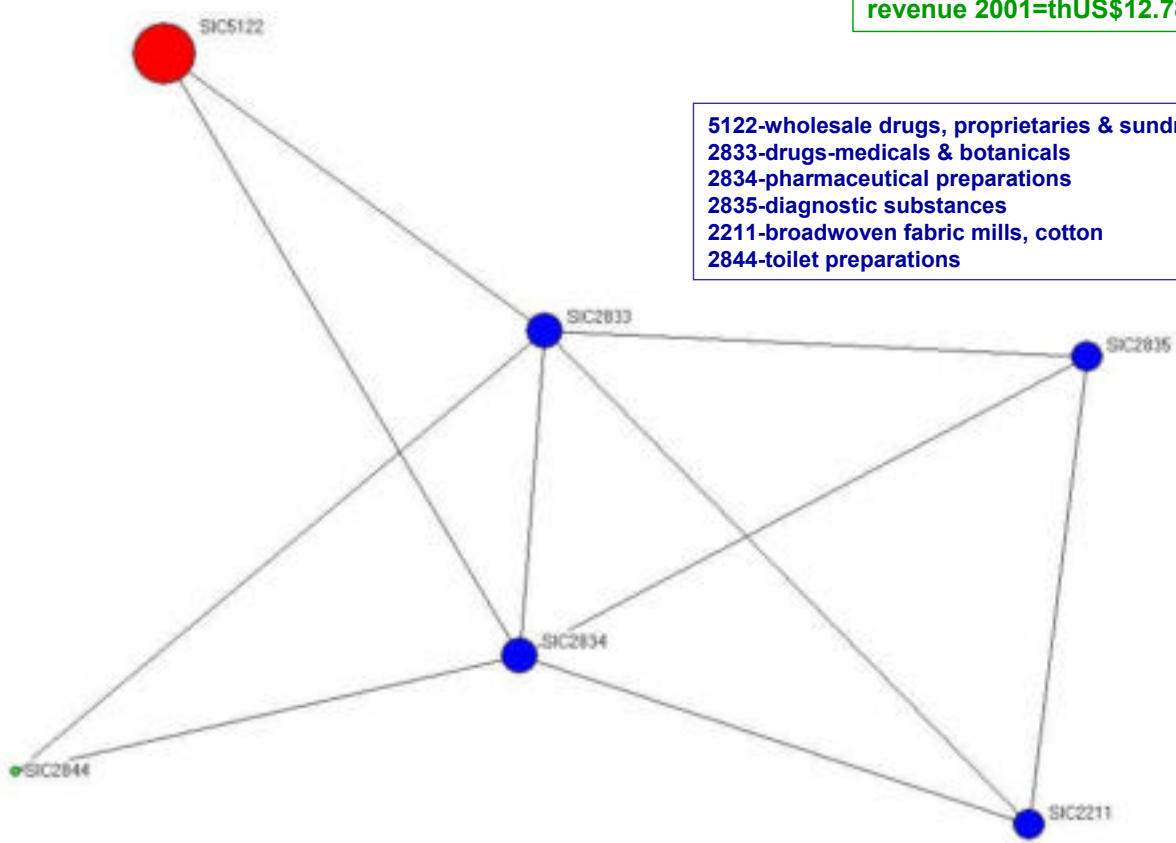
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"PHARMACEUTICALS"

5% of ties (ties between SIC codes based on > 6 firms)

N firms=285 firms
 % overlap with UK=66%
 employment 2001=46.273
 revenue 2001=thUS\$12.780.275

- 5122-wholesale drugs, proprietaries & sundries
- 2833-drugs-medicals & botanicals
- 2834-pharmaceutical preparations
- 2835-diagnostic substances
- 2211-broadwoven fabric mills, cotton
- 2844-toilet preparations



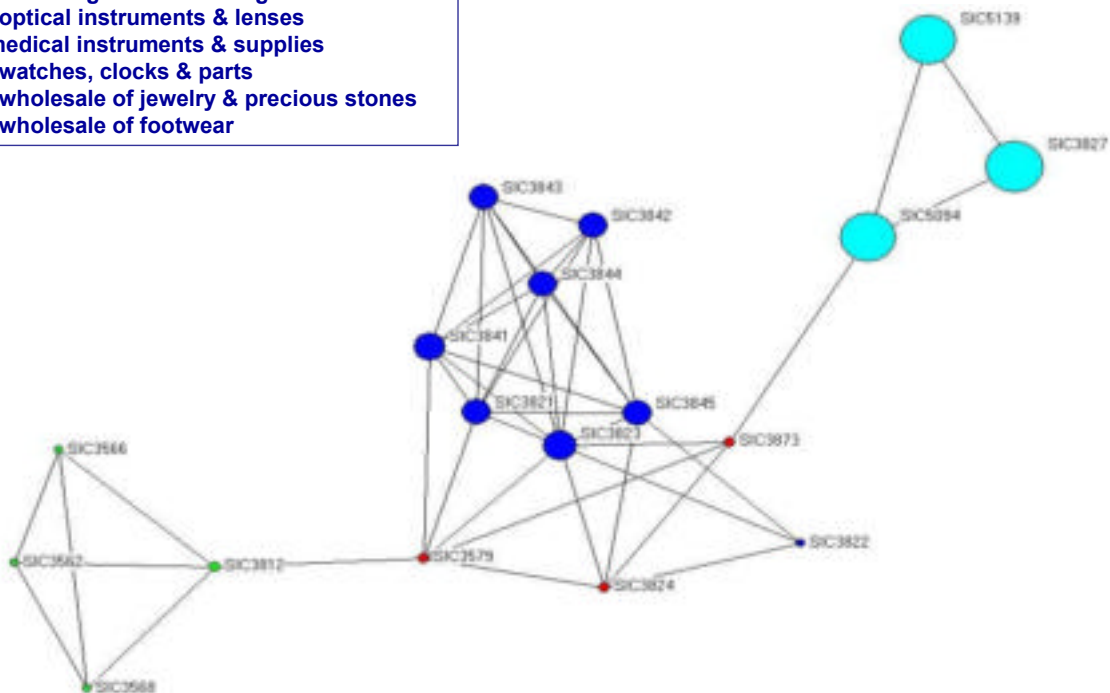
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"INSTRUMENTATION"

5% of ties (ties between industries based on > 8 firms)

N firms=1.027
employment 2001=20.639
revenue 2002=th US\$ 3.107.880

356-general industrial machinery
3579-office machinery
3812-search & navigation equipment
382-measuring and controlling devices
3827-optical instruments & lenses
384-medical instruments & supplies
3873-watches, clocks & parts
5094-wholesale of jewelry & precious stones
5139-wholesale of footwear



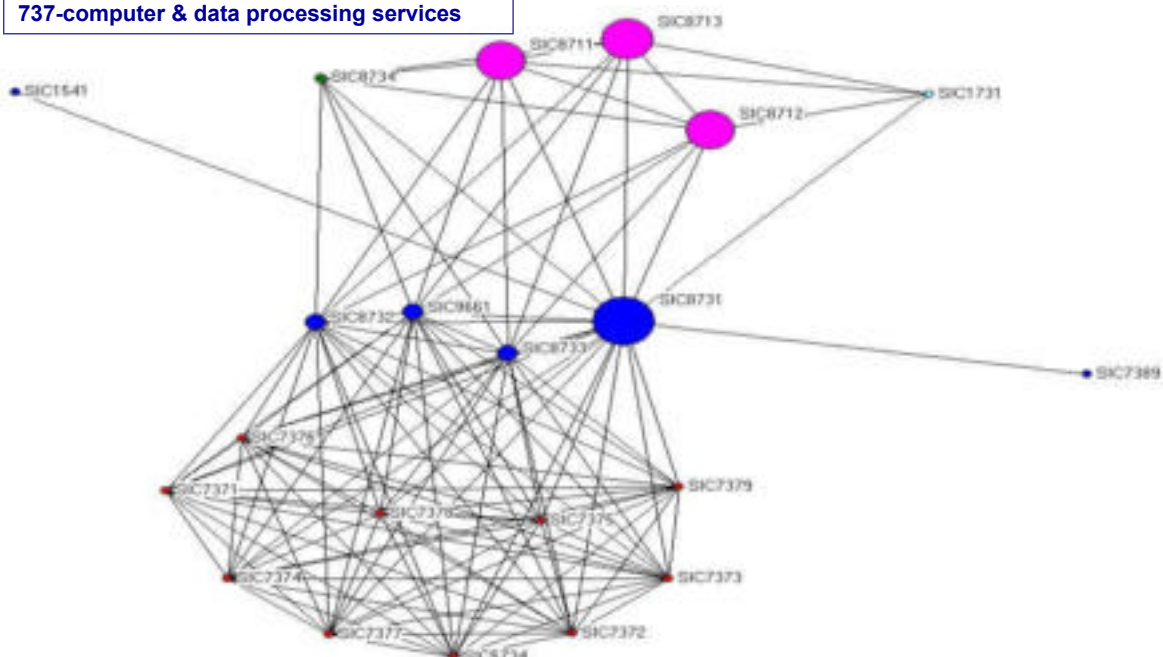
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"R&D"

5% of ties (ties between industries based on >16 firms)

N firms=3.948
employment 2001=55.009
revenue 2002=th US\$ 6.819.695

1731-electrical work
871-engineering and architectural services
873-research and testing services
8731-commercial physical research
8734-testing laboratories
7389-business services
9661-space research & technology
737-computer & data processing services

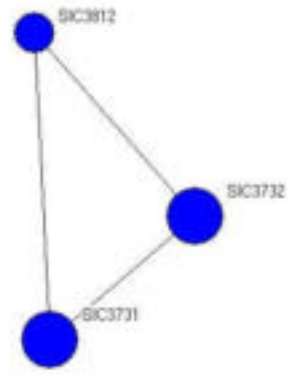
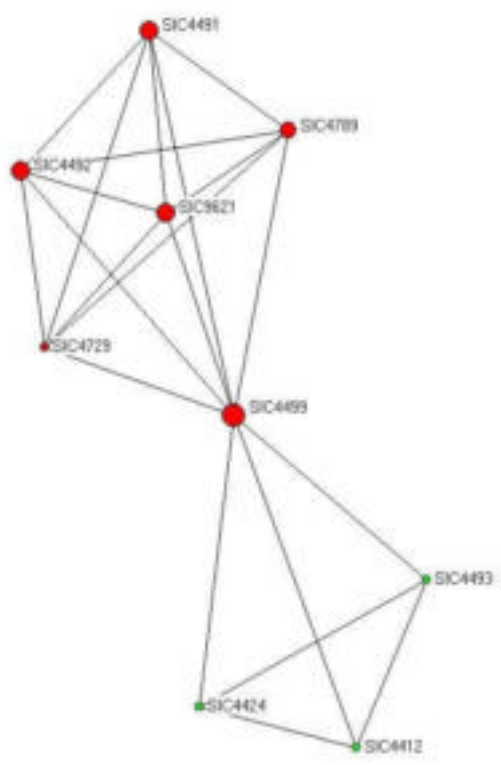


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"MARINE TECHNOLOGIES EQUIPMENT & SERVICES"

5% of ties (ties between industries based on >11 firms)

N firms=586
 employment 2001=22.987
 revenue 2002=th US\$ 3.238.289



- 3731-ship building & repairing
- 3732-boat building & repairing
- 3812-search * navigation equipment
- 4412-deep sea foreign transportation freight
- 4424-deep sea domestic transportation freight
- 4492-towing & tugboat services
- 4493-marinas
- 4499-water transportation services
- 4729-passenger transportation arrangements
- 4789-transportation services
- 9621-regulation of transportation

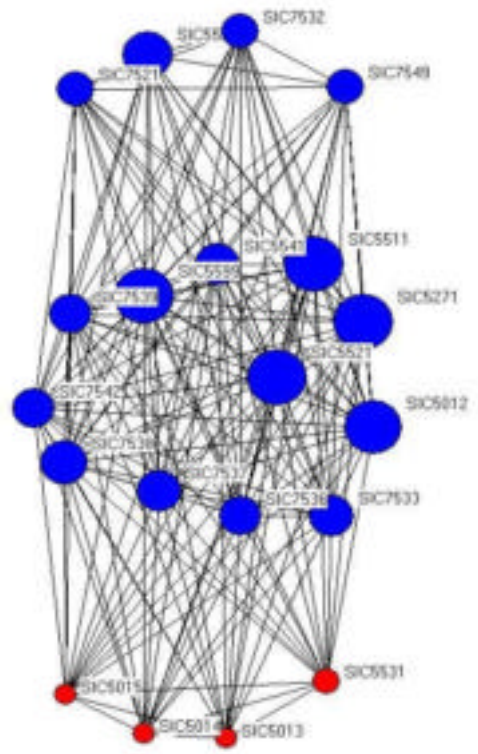
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"MOTOR SPORT, AUTOMOTIVE TRADE & REPAIR"

5% of ties (ties between industries based on >142 firms)

N firms=3.437
 employment 2001=80.598
 revenue 2002=th US\$45.228.677

- 5012-automobile wholesale
- 5271-mobile home dealers
- 55-automotive dealers & service stations
- 751-automotive rentals
- 753-automotive repair shops



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"TRANSPORTATION SERVICES"

5% of ties (ties between industries based on >15 firms)

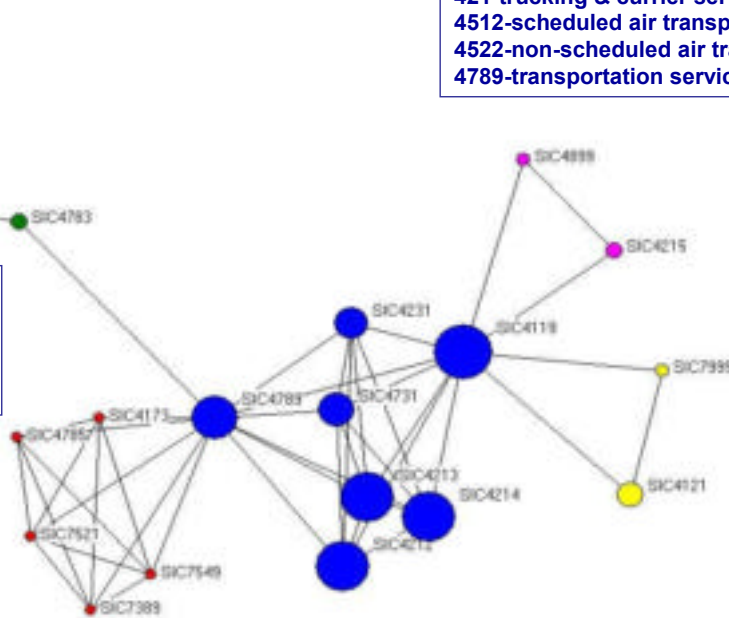
N firms=3583
 employment 2001=71.085
 revenue 2002=th US\$15.372.020

4581-airports & flying fields
 4729-pasengenet transport arrangements
 4783-packing & crating
 9621-regulation of transportation

SIC4522 SIC4512

4119-local passenger transportation
 421-trucking & courier services
 4512-scheduled air transportation
 4522-non-scheduled air transportation
 4789-transportation services

4173-bus terminal & service facilities
 4785-transportation inspection
 7389- business services
 7521-automobile parking
 7549-automotive services



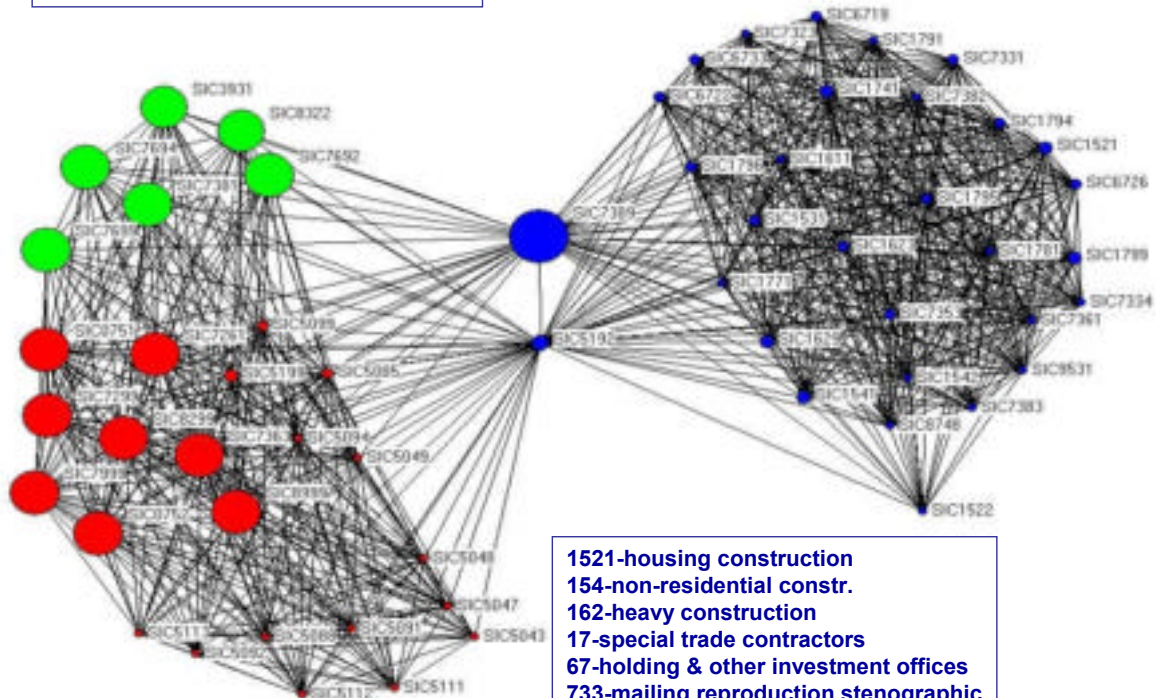
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"ULTRA DIVERSIFIED"

5% of ties (ties between industries based on >35 firms)

N firms=374
 employment 2001= 101.682
 revenue 2002=th US\$4.833.770

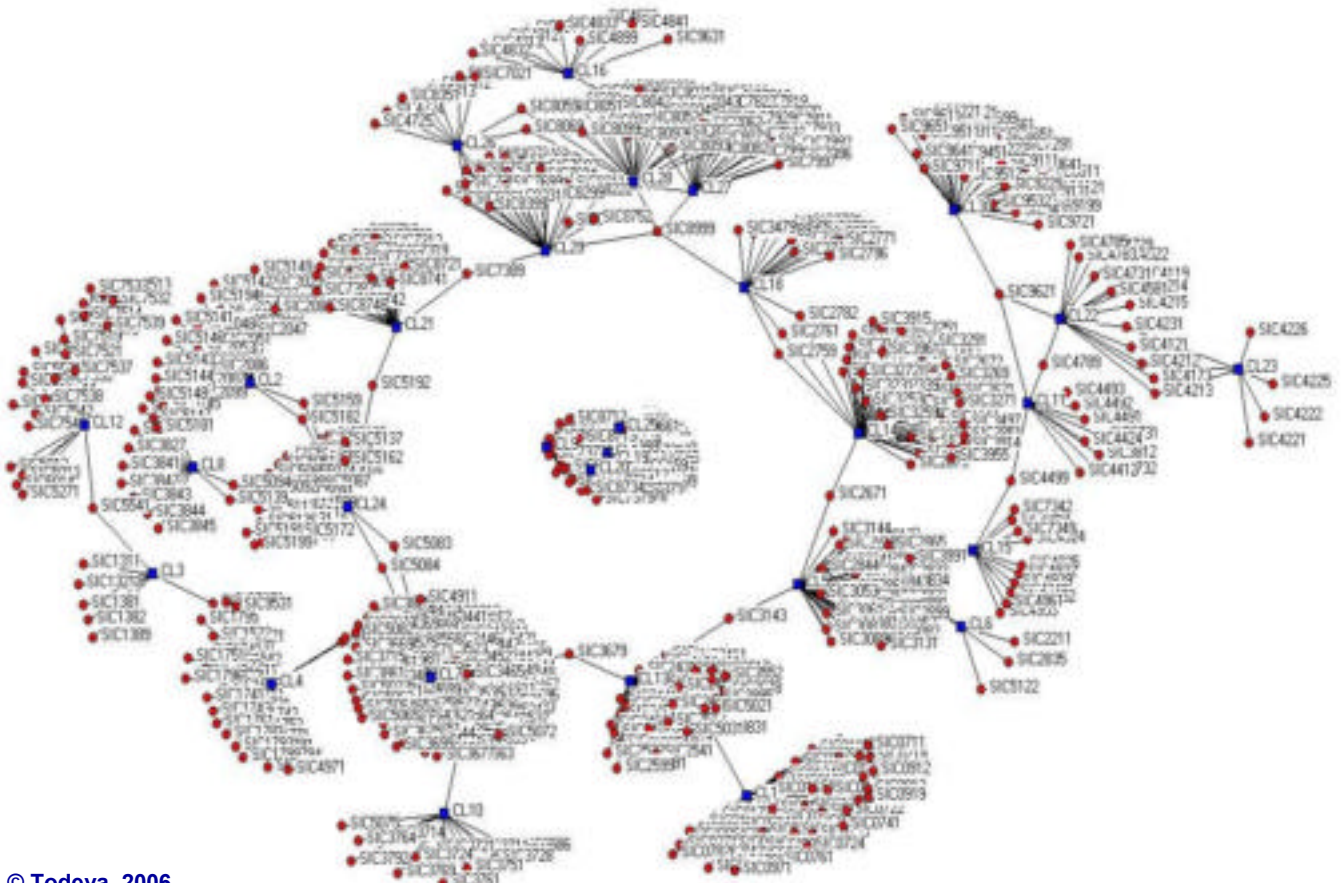
5192-wholesale books periodicals
 7381-detective & armoured car services
 7389-business services
 769-miscellaneous repair shops



1521-housing construction
 154-non-residential constr.
 162-heavy construction
 17-special trade contractors
 67-holding & other investment offices
 733-mailing reproduction stenographic
 7361-employment agencies

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Connected Clusters via Industries with Frequency > 20
(at strength of ties >10% measured by ch^2 , delete isolates)



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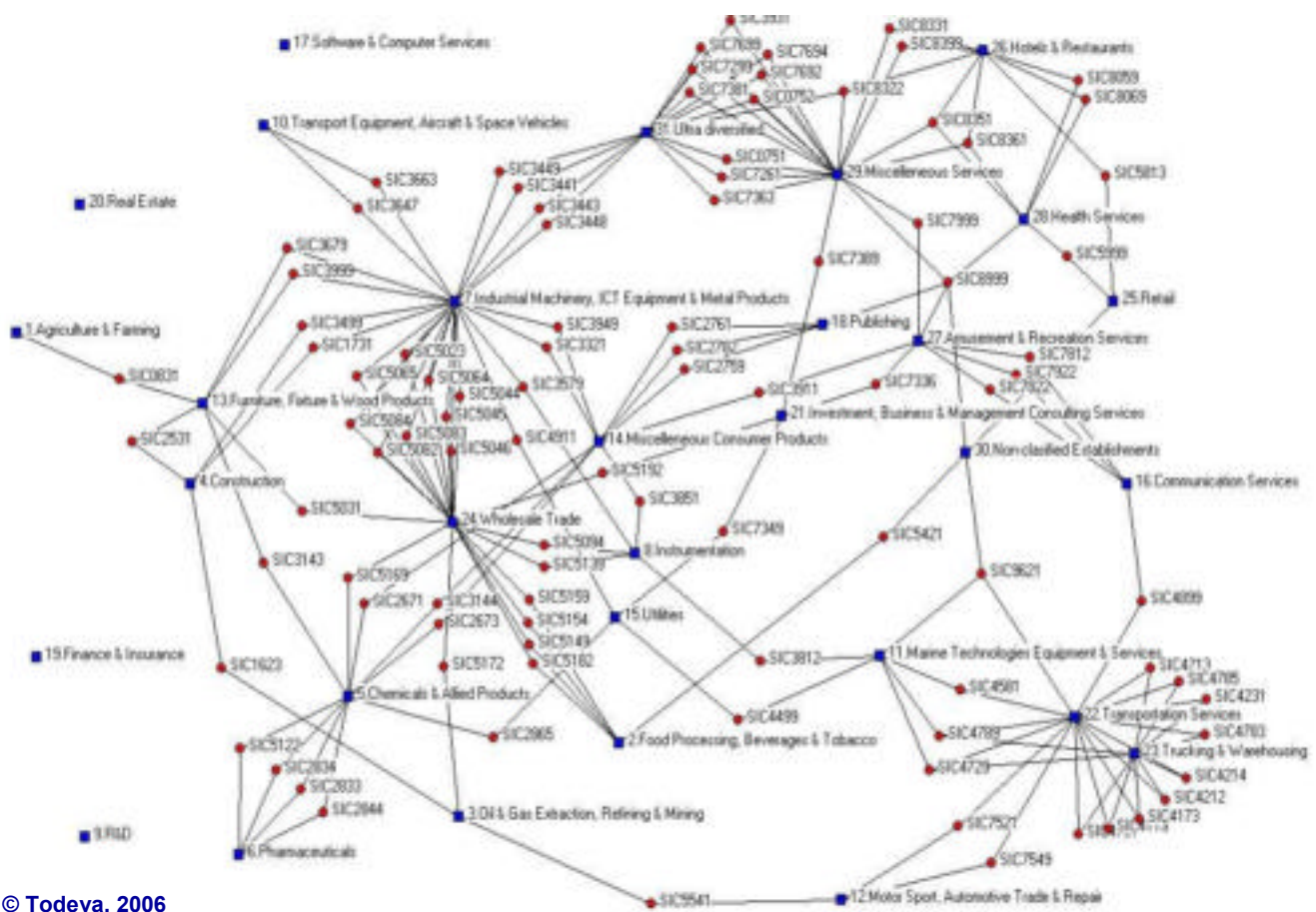
Connected Clusters via Industries with Frequency > 20
(at strength of ties >10% measured by ch^2 , delete isolates and pendants)

3679-electronic components
3663-radio/TV communic. equip
3499-fabricated metal products
1731-electrical work
7389-business services



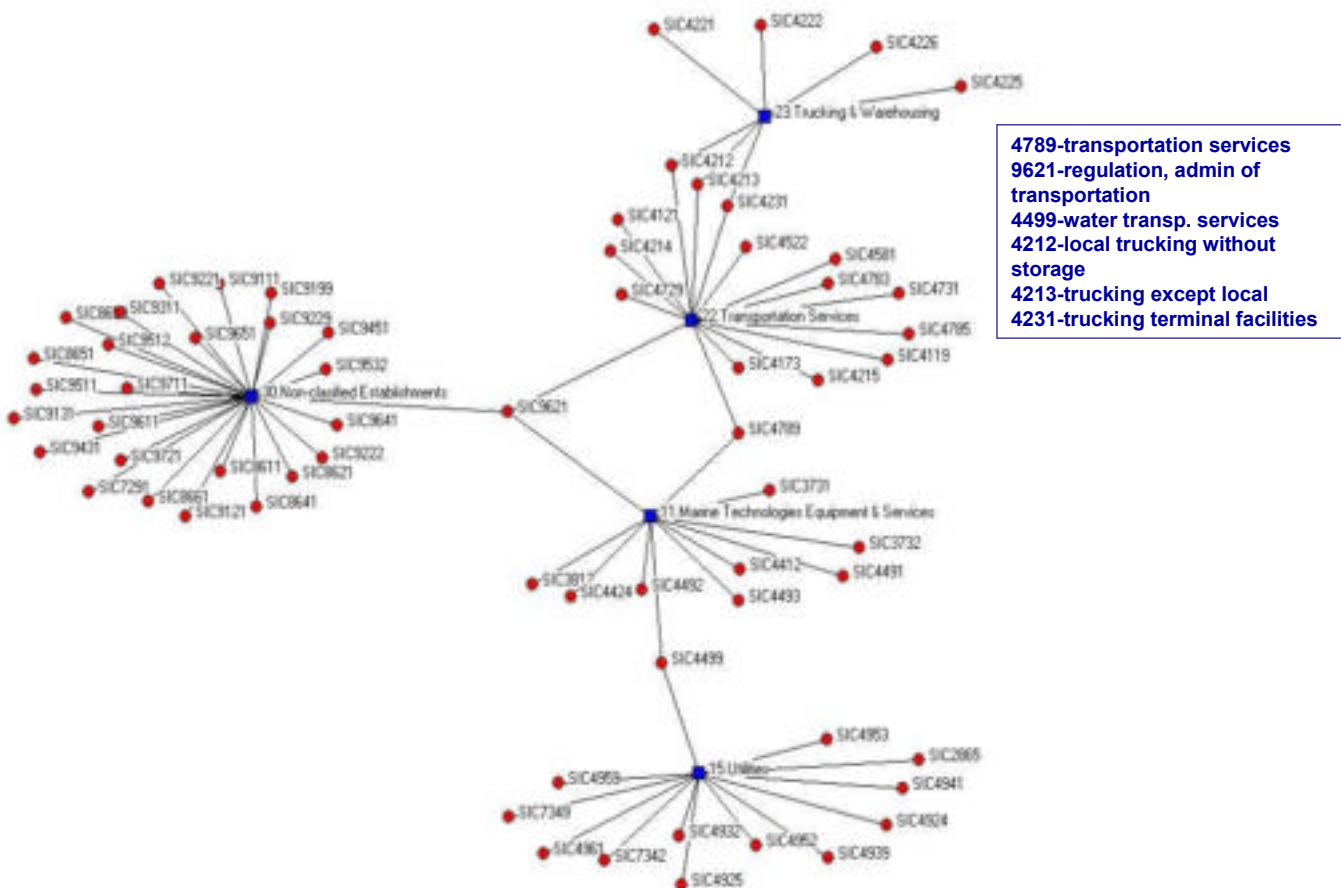
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Connected Clusters via US SIC codes with frequencies > 20
 (at strength of ties >12% measured by ch^2 , delete isolates and pendants)



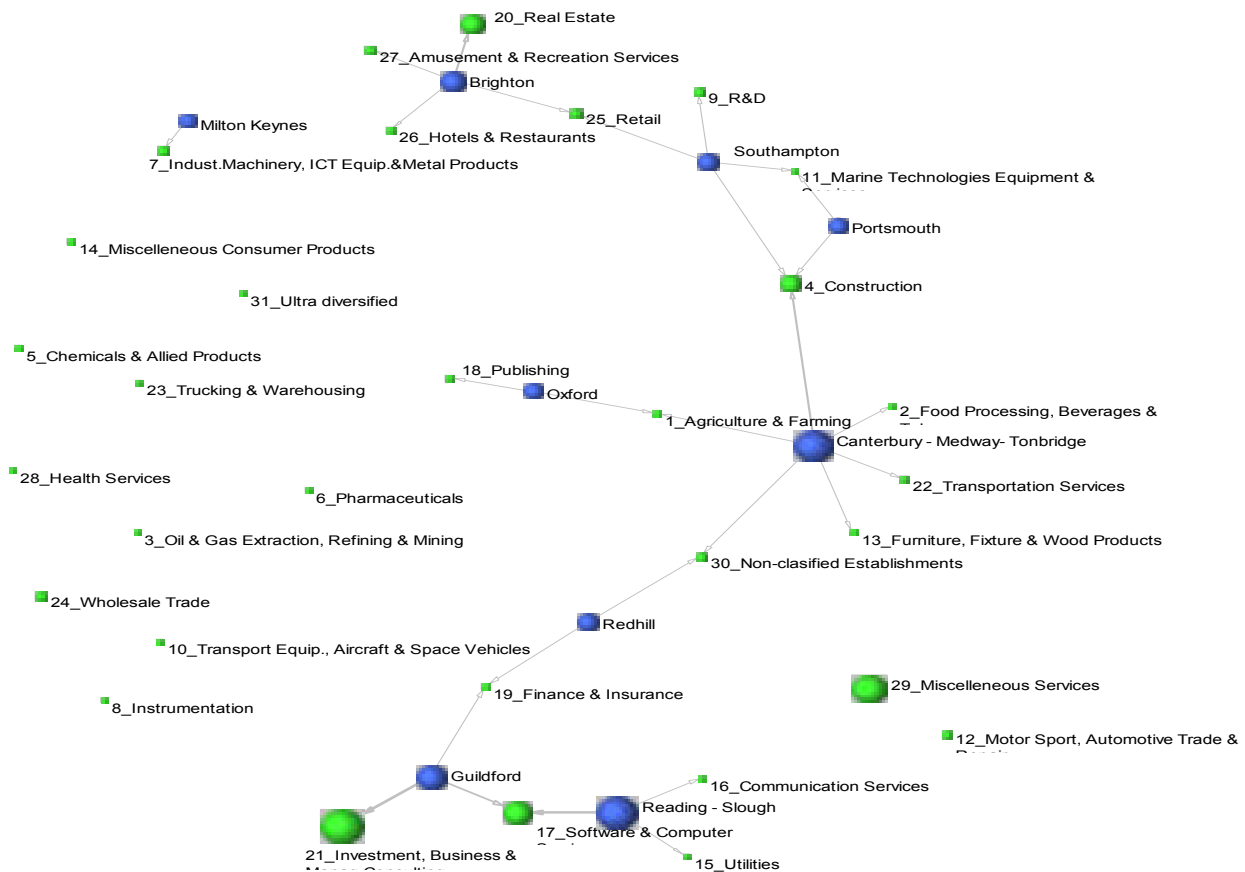
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Extract from Fig. above: Connected Clusters via Industries with Frequency more then 20
 (at strength of ties <12% measured by ch^2)



4789-transportation services
 9621-regulation, admin of transportation
 4499-water transp. services
 4212-local trucking without storage
 4213-trucking except local
 4231-trucking terminal facilities

Ties Between Regions & Industries (10% of ties)

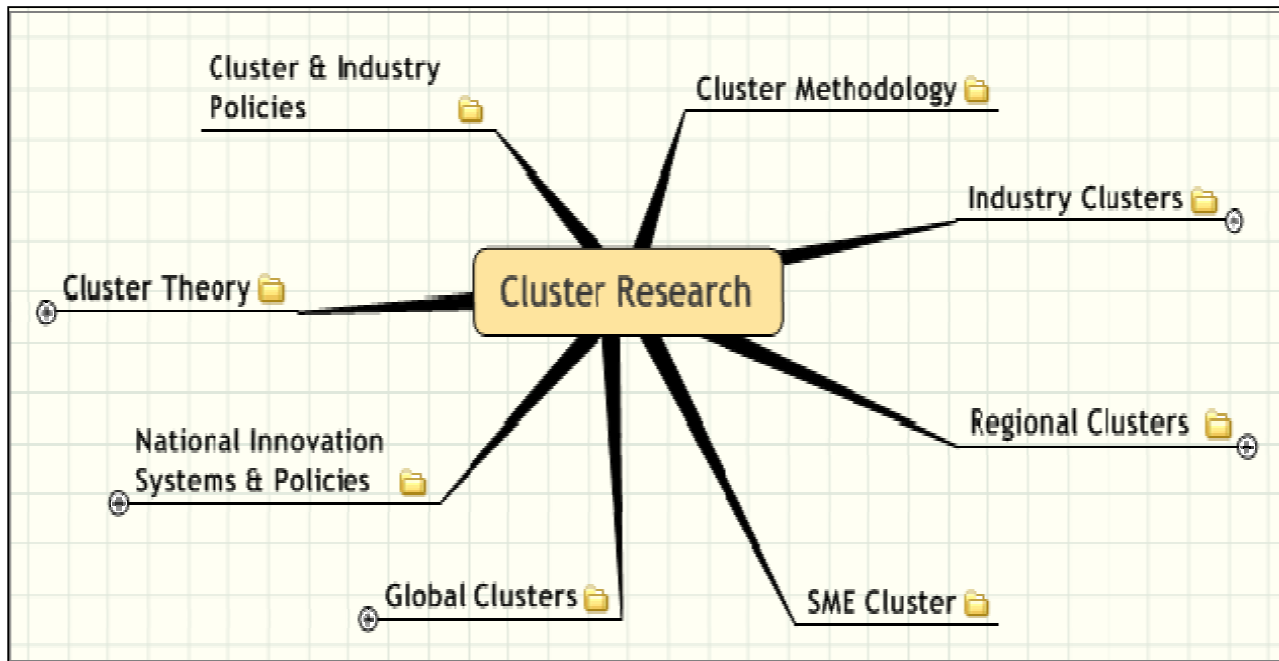


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Databank

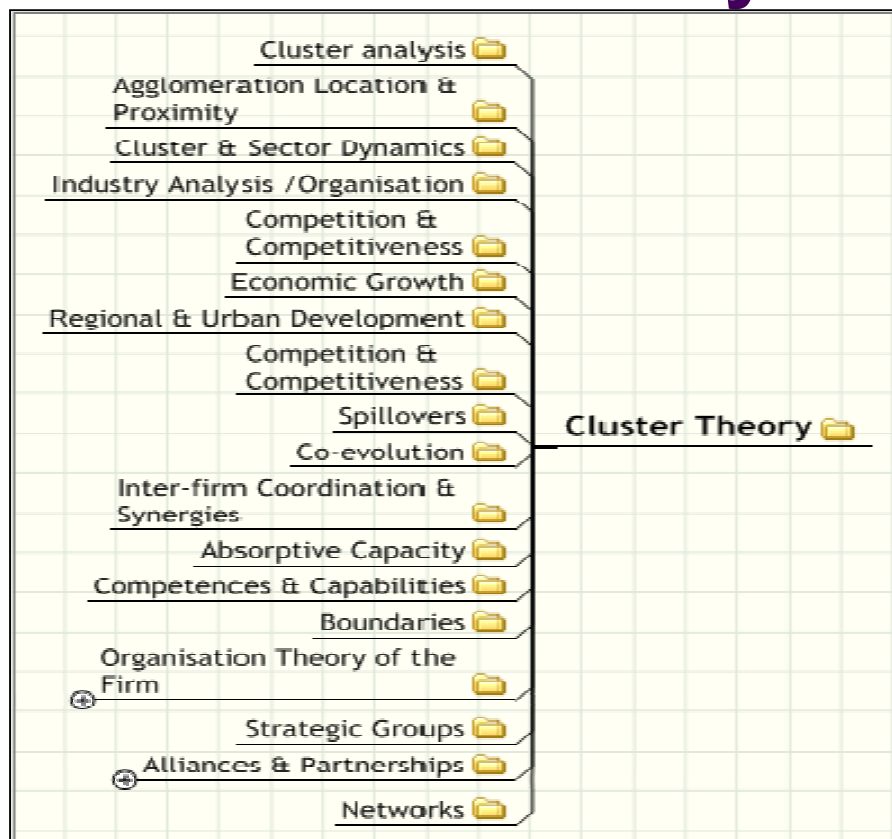
- **Over 160 Journals and academic sources**
- **Over 2000 publications**
- **In depth research of the UK cluster initiatives – all publications on clusters from all regional development agencies**
- **Collection of statistical data from the Interdepartmental Business Register (IDBR), UK Statistics Office, and International trade data - per UK regions**

Cluster Research



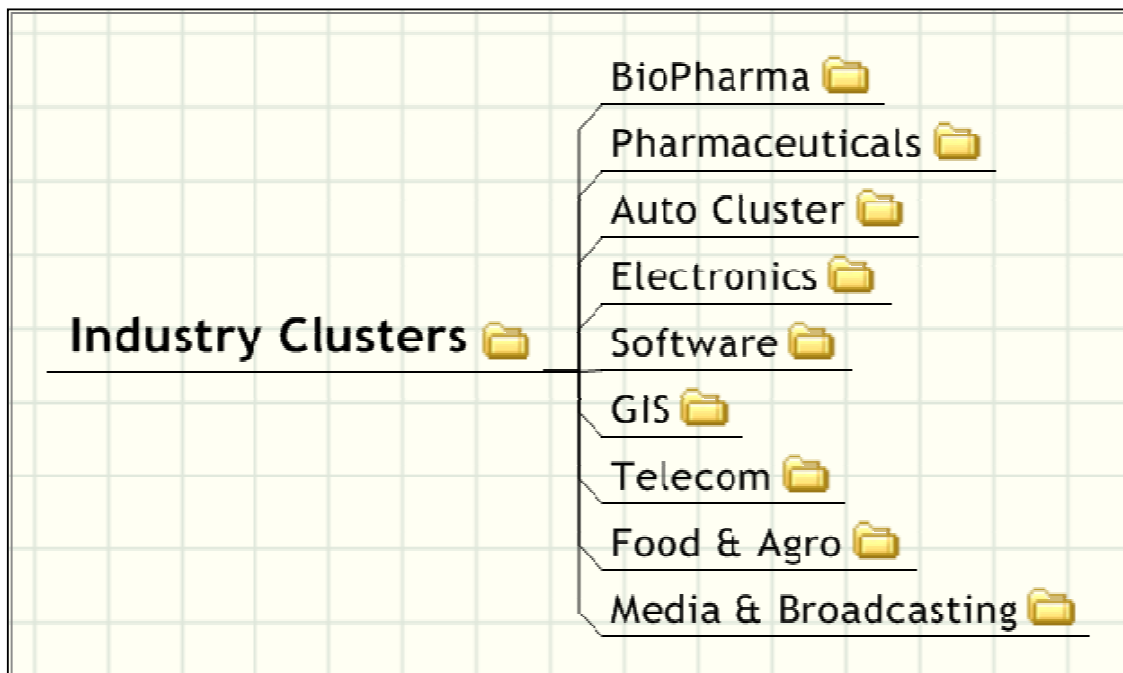
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Cluster Theory



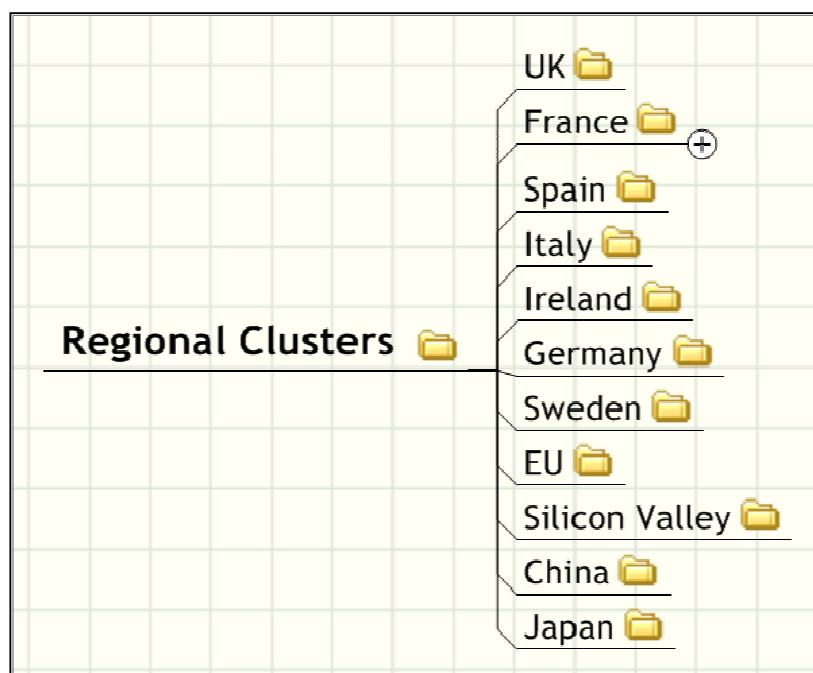
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Industry Clusters



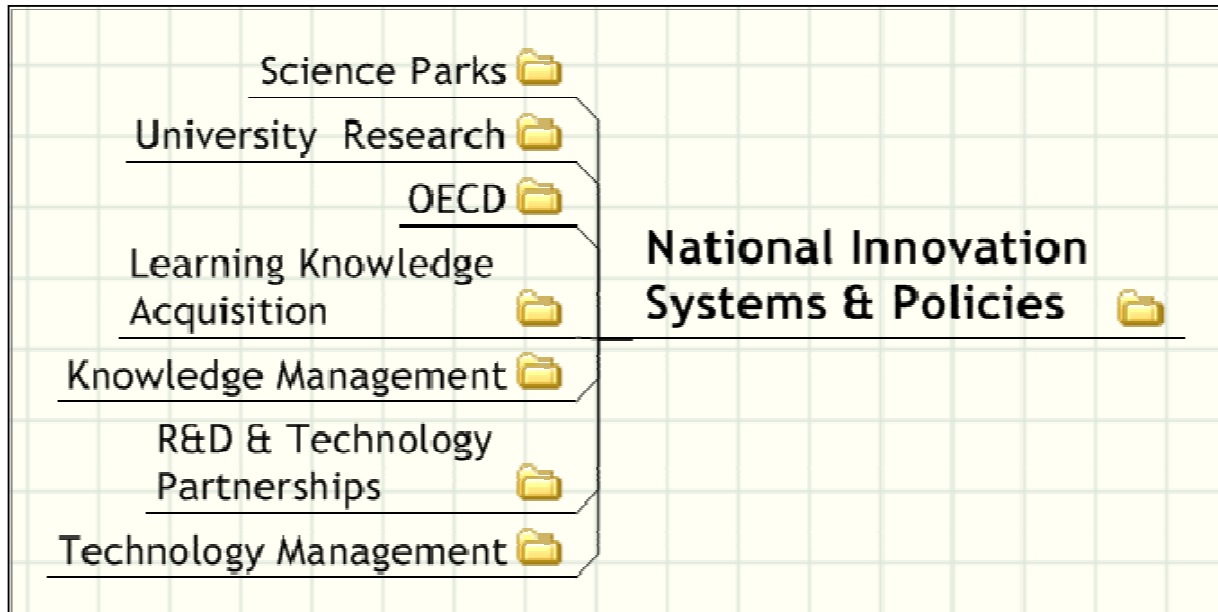
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Regional Clusters



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National Innovation Systems & Policies



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Future Directions

- **Cluster overlap and cluster concentration**
- **Compare with employment and revenue statistics**
- **The role of FDI in Cluster Dynamic**
- **The Globalisation of Clusters**
- **... looking for partnerships and collaboration....**

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